



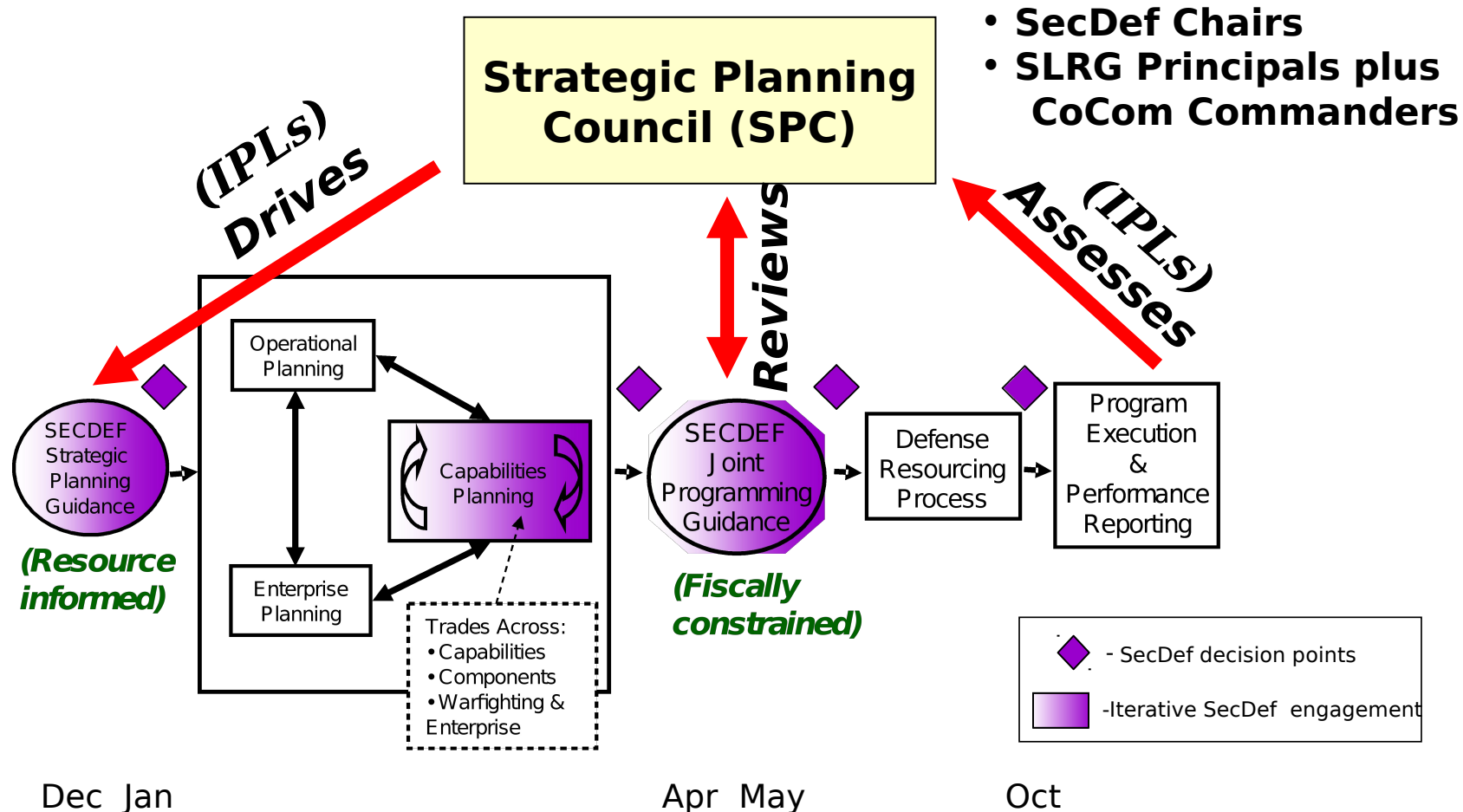
Proposed Joint Concepts Road ahead

11 May 2005

March 05 Joint Concepts Workshop

- J-7 facilitates quarterly concept workshops
- March 05 addressed cued up concepts and potential way ahead
- Participants: J-7/Concepts, J-8/JCD, JFCOM J-9, OFT, OSD (P), FCB and Services reps
- Overall Summary:
 - *Perception*: You need to have a JIC to recommend any resourcing changes
 - New JIC Expectations will require up to an 9 month JIC development-*not useful*
 - The Workshop is the right forum (Quarterly basis) to integrate these efforts
 - Need a system that provides visibility on all potential concepts
 - KM/DS pitched as a possible solution
 - JOCs aren't adequate for what they were intended to provide
 - Should we revisit/redefine what is a JOC/JIC/JFC?
 - Consider redoing the process (e.g. Operating Concepts with Functional annexes)
 - Consider the use of the many Assessments tools (e.g. Wargaming and Experimentation)
 - March indorsed two new JICs (based on IPLs and resourcing debate intensity)
 - Persistent Battle Space Awareness (e.g., ISR)
 - Net Centric Operational Environment (NCOE)

Top-Down Process

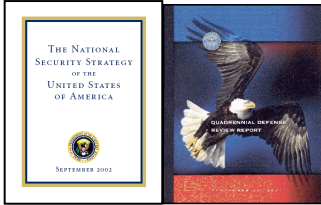


Overall Defense Capabilities Process:

- **Senior Leadership Upfront**
- **Department-Level View of What's Needed**
- **Linking Strategy to Planning to Programming**
- **31 Oct 03 Top Down CBP facilitated by OSD (P), OSD PA&E, and DJ8**

JROC Capabilities Based Process

OSD Policy
Strategy
Strategic
Guidance
(e.g., JopsC)



Defense Planning Scenarios
1-4-2-1 and 'stretch goals' (10-30-30)

Irregular	Catastrophic
Traditional	Disruptive

**JROC
macro**

Warfighting Capabilities and corresponding force structure

Operational Availability Assessments

JCIDS
For material and non material
solutions

**Functional Capability Boards
micro**

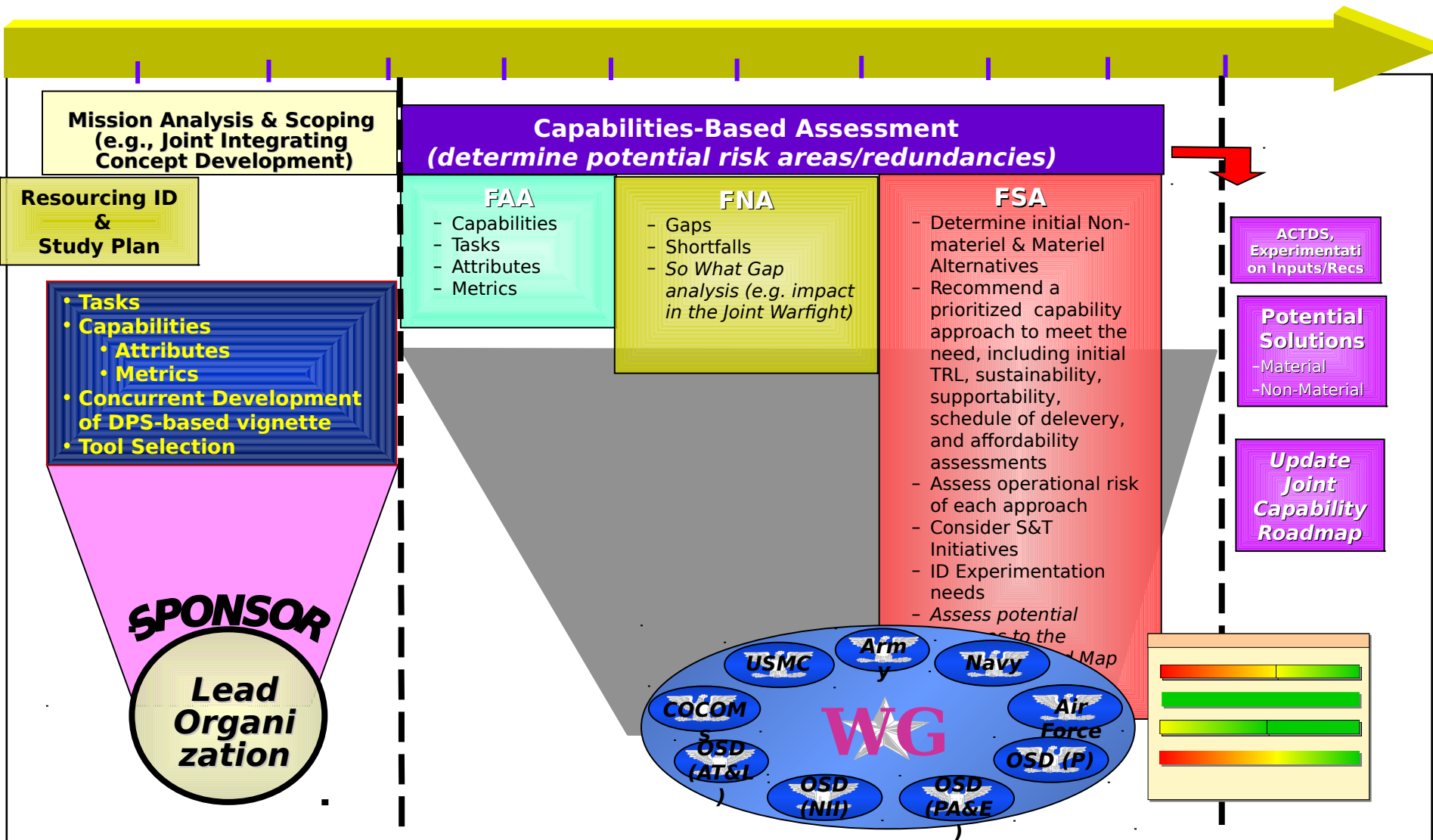
**Joint Concepts (e.g.,
JCS)**

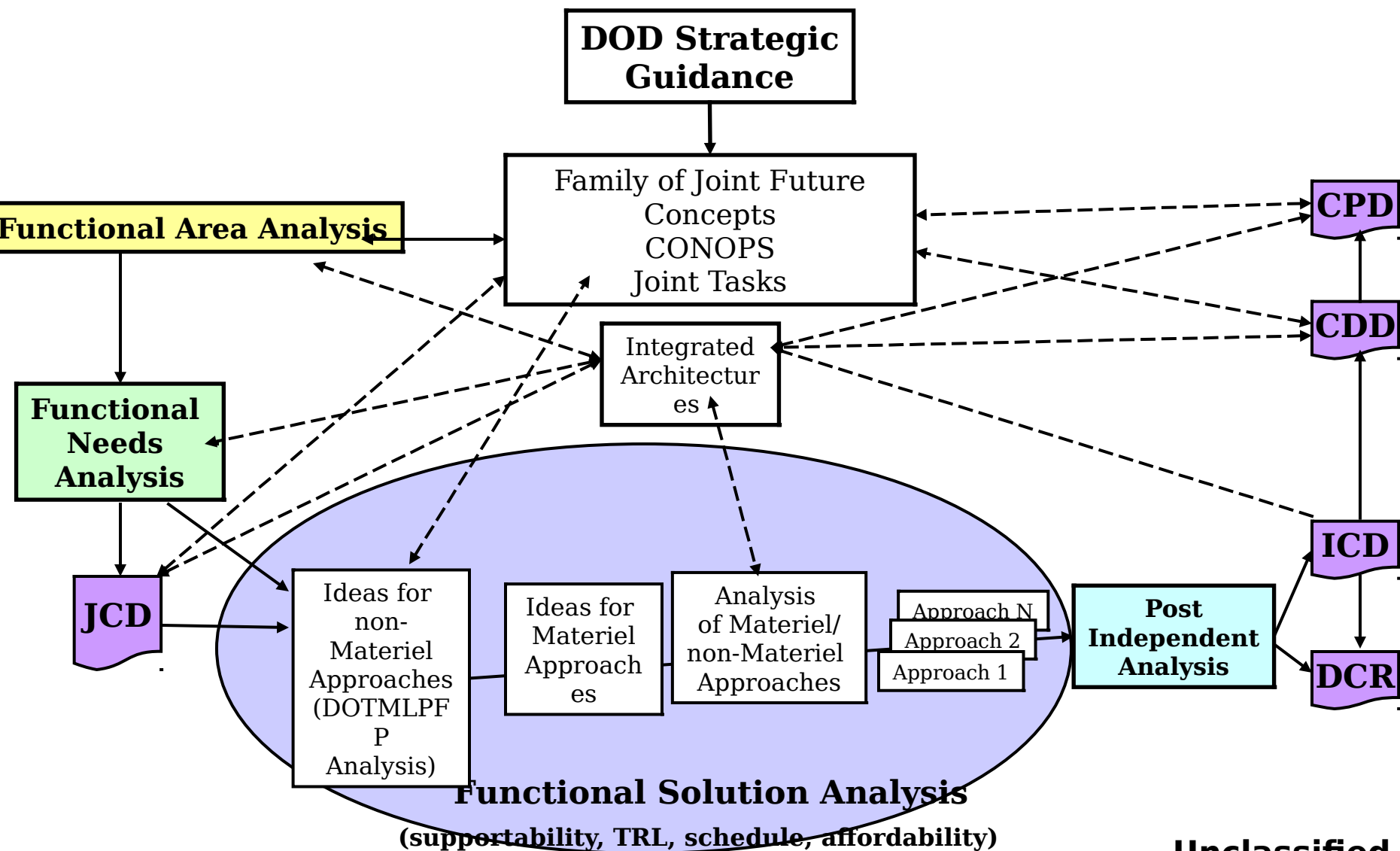
Capabilities Based Assessments

Capabilities Gaps and Overlaps

Unclassified

Joint Capability Based Analysis Framework





JROC Capabilities Based Approach and JICs

- **Background:**

- **Joint Integrating Concepts (JIC):** The narrowest focus of all concepts. JOC- and JFC-derived capabilities into the fundamental tasks, conditions and standards of how a Joint Force Commander will integrate capabilities to generate effects and achieve an objective in 10-20 years.

- **Assumptions:**

- **Defense Planning Scenarios & Multi-Service Force Data based**
 - Time-phased force deployment
 - Time-phased objectives
- **Provide what CAPABILITIES are needed:** the potential to achieve a desired battlespace effect that contributes to an operational objective in an uncertain environment through the execution of supporting tasks
- **Provide CONOPS:** how a Joint Force Commander integrates functional means to achieve operational ends

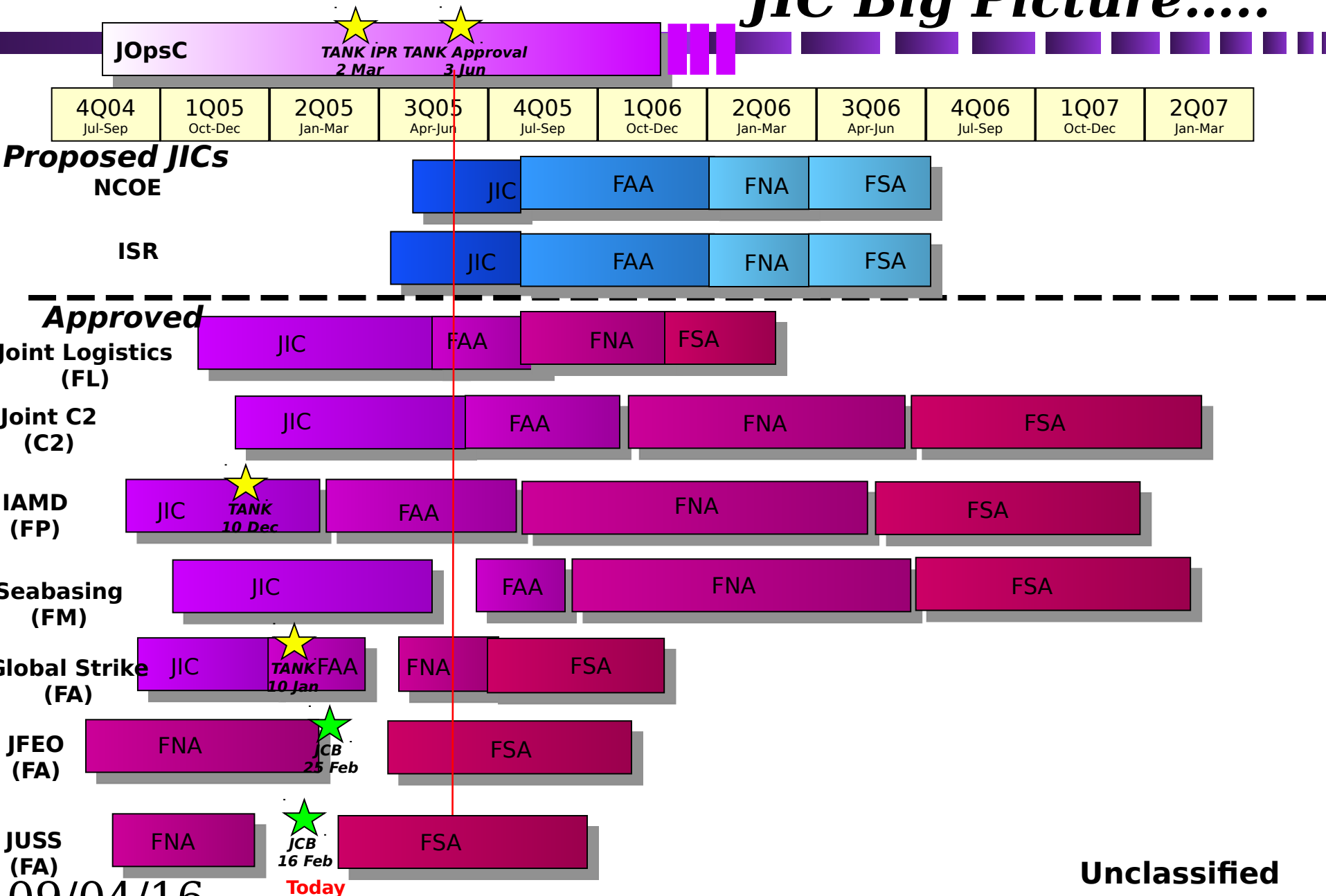
- **Courses of Action (COA):**

- **COA 1: Discontinue JICs**
- **COA 2: Continue JICs as baseline CONOPS for capability road maps**
- **COA 3: Develop JICs based for selective analytical insights (e.g., TST from OA5)**
- **COA 4: Continue JICs to provide Capability Based Assessments at Service level**

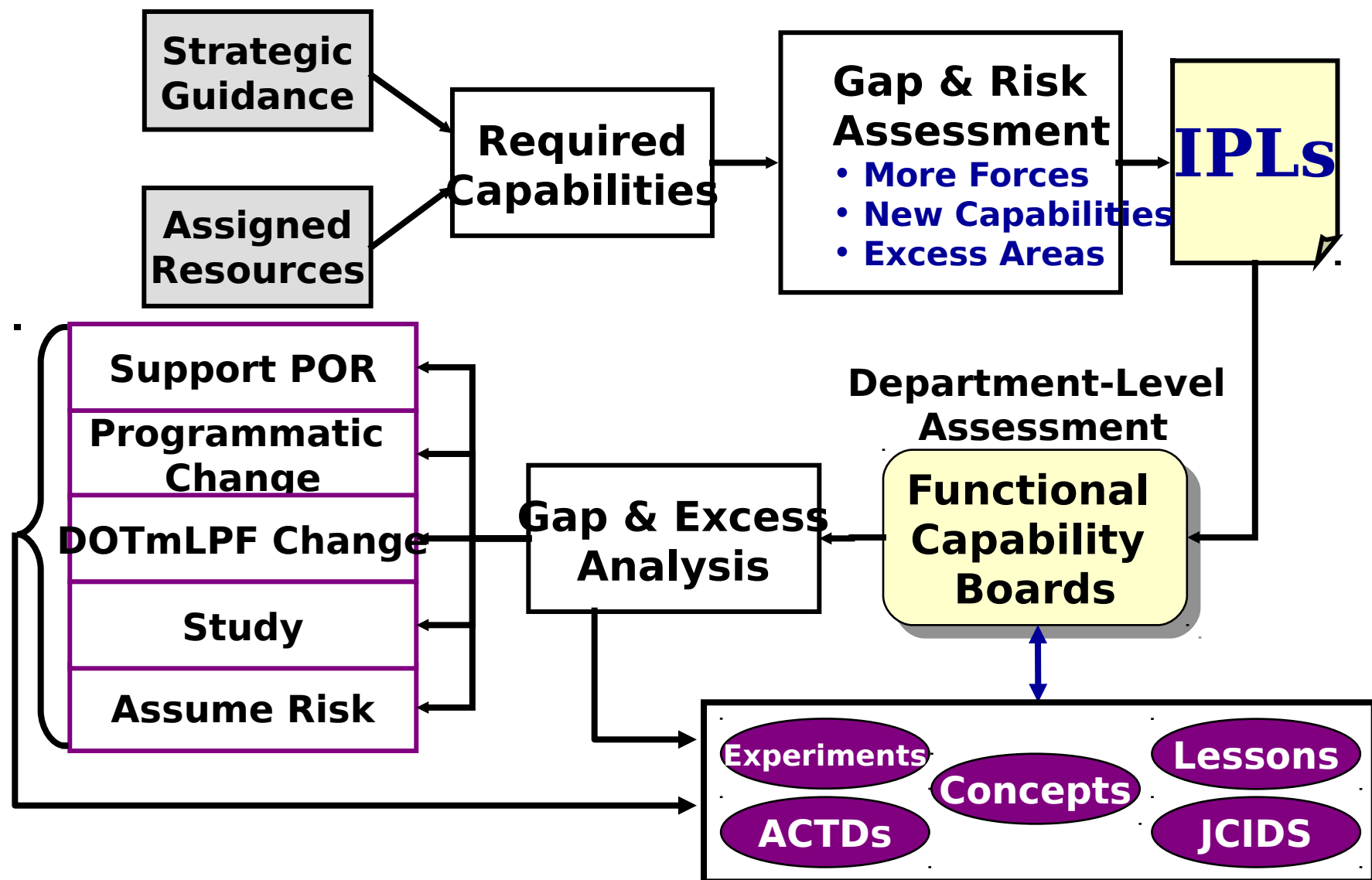
CJCSI 3010 J-8 Critical Comments

- **Select a single approval authority for all Concepts** (Ref lines 795, 861, 994)
- **J-8/FCB responsibilities & JCIDS processes are covered in CJCSI 3170 and 3137—Duplication** (Ref page B-6)
- **The Family of Joint Future Concepts already seems overly complex—why are we adding another level (JOC cases)?** (Ref lines 509, 2369)
- **CJCS cannot assign responsibilities to OSD.** (Ref line 1810)
- **JOCs don't provide the fidelity needed to assess gaps.** (Ref page B-6)

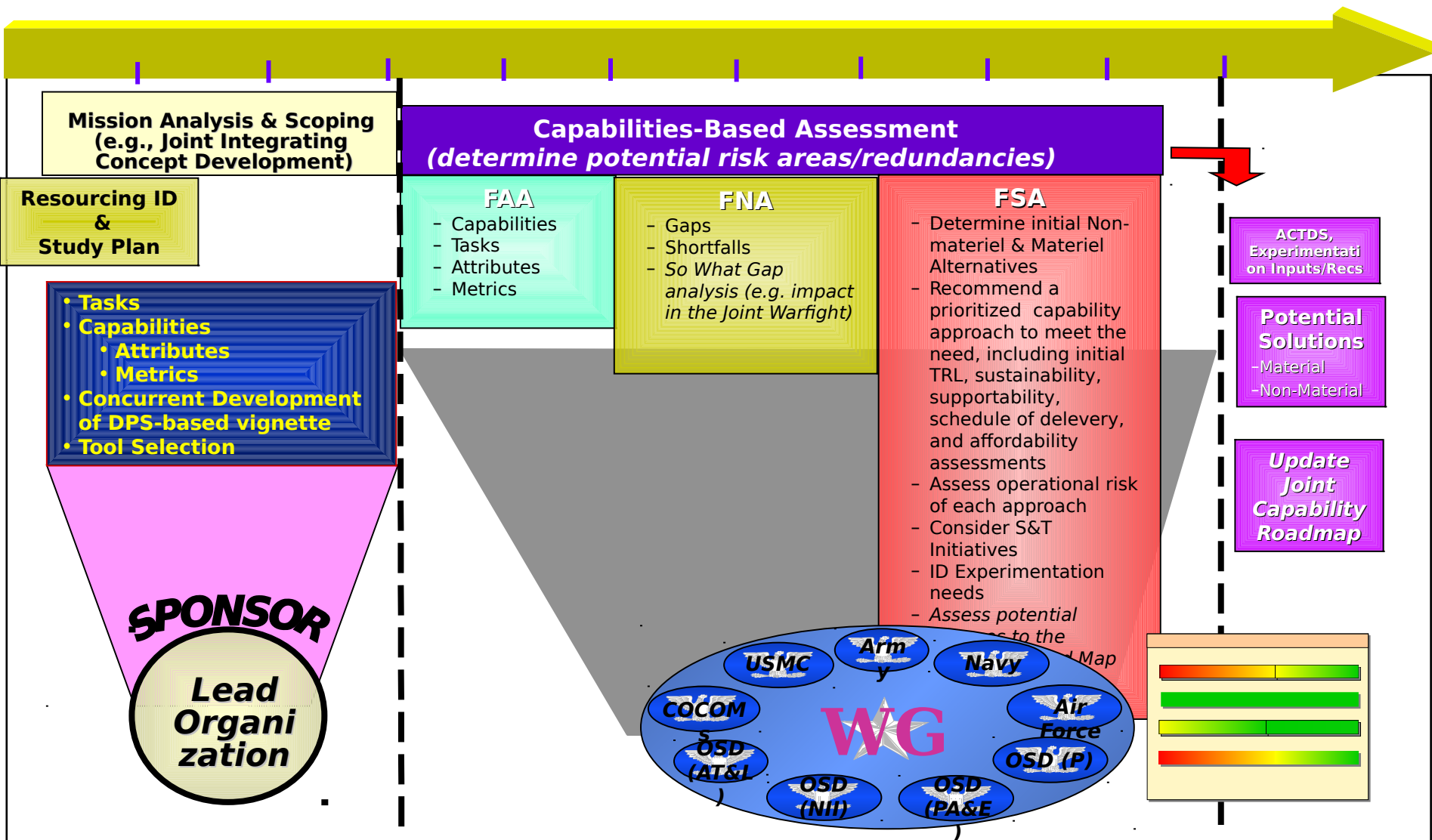
JIC Big Picture.....



Capabilities-Based IPLs



Joint Capability Based Analysis Framework



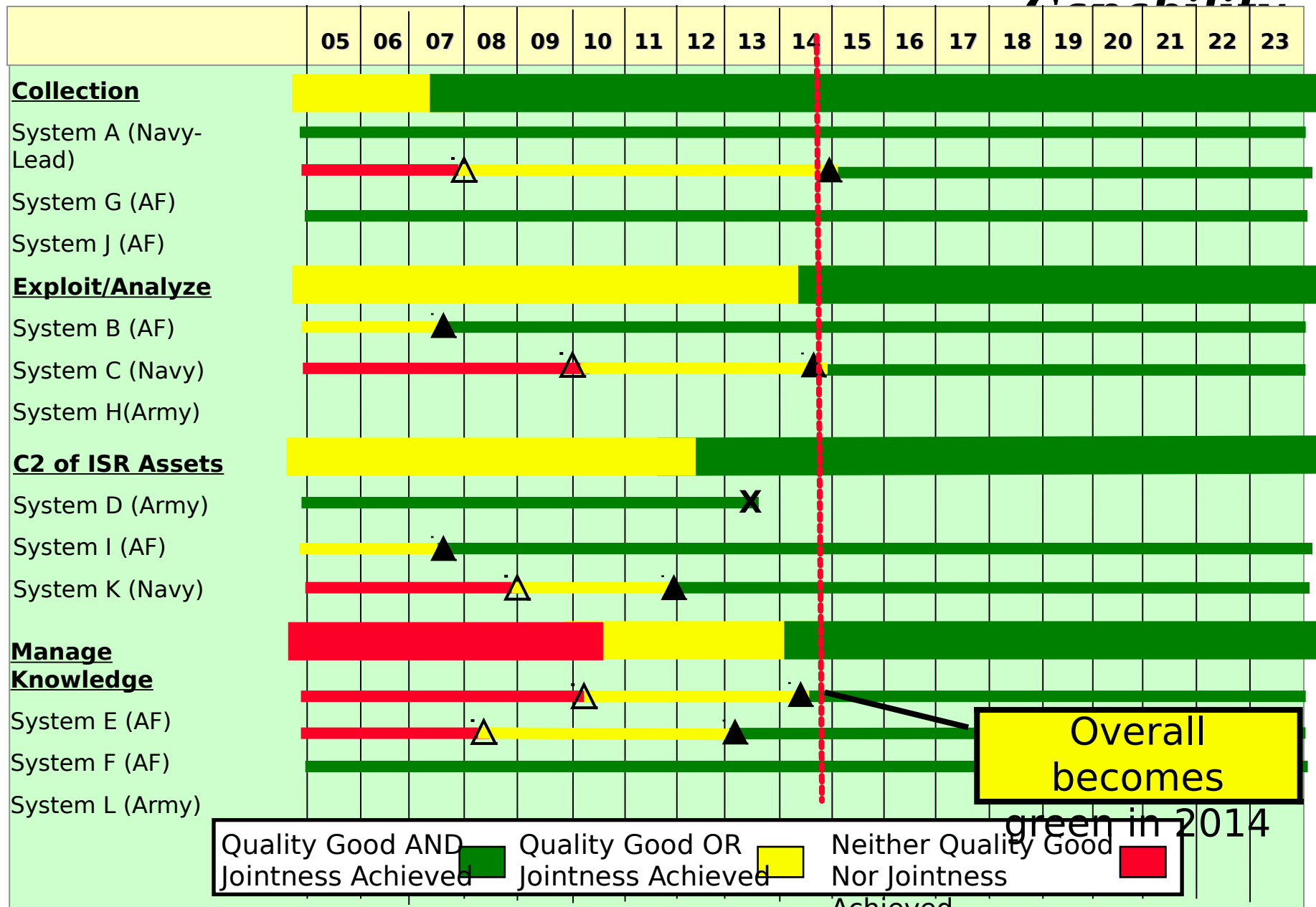
Proposed Way Ahead on Concepts

- **Develop a J7/J8 briefing on the role of concepts within the JROC CBP process and proposed road ahead after 24 May 05**
- **OA studies & experimentation should drive joint potential gaps (e.g., JIC work).**
- **Only add concepts that are thoroughly staffed and reviewed by all stakeholders to avoid duplication (e.g., the most critical joint issues approved by JROC, than Tank) to JROC CBP.**
- **Concepts should be revised as required--similar to Doctrine cycles (e.g. 18-24 months Pre-assessment consideration and every 5 years)**
- **Decouple the J-7/JFCOM Concept process from the J-8 led JROC CBA process**
- **Ensure the pending JICs have J8 attributes for CBAs and the JROC CBP yearly process work management are considered (only accept 2-3/year)**



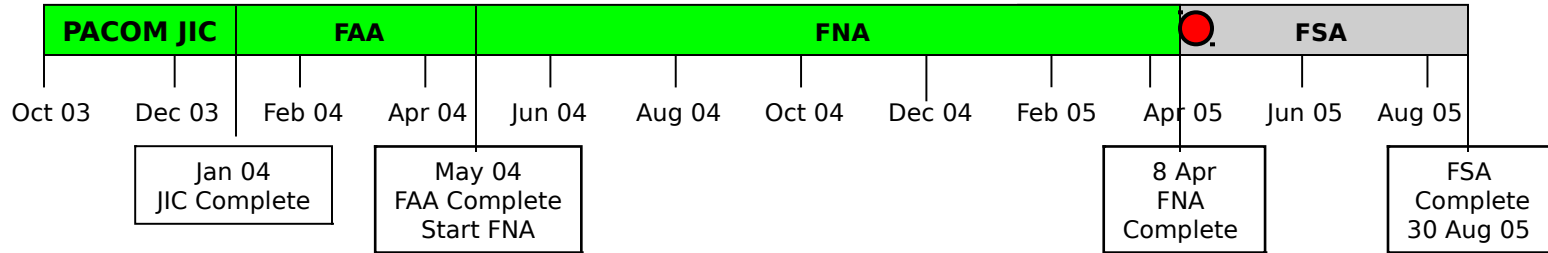
Back-ups

Conclusions

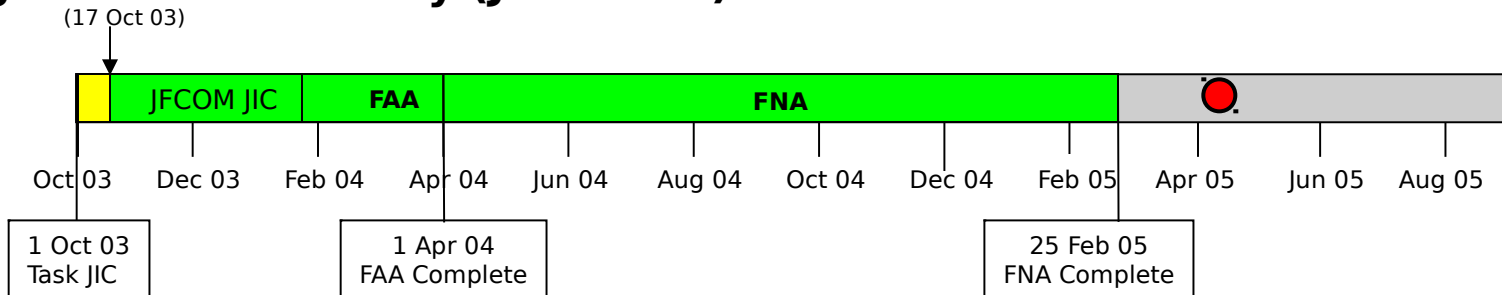


CBA Timelines

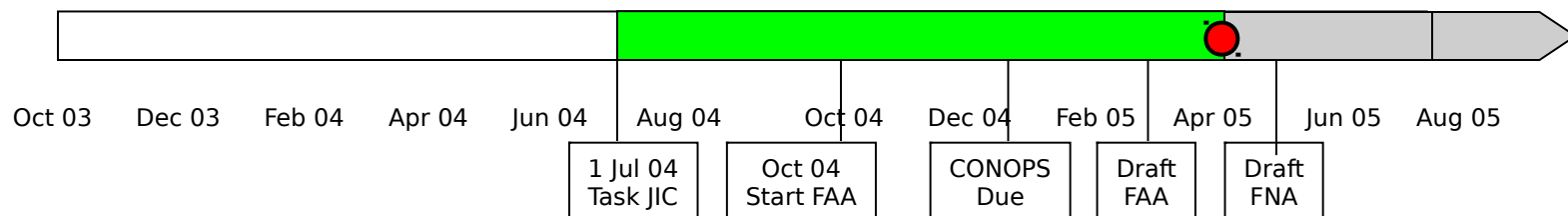
Undersea Superiority (JUSS CBA)

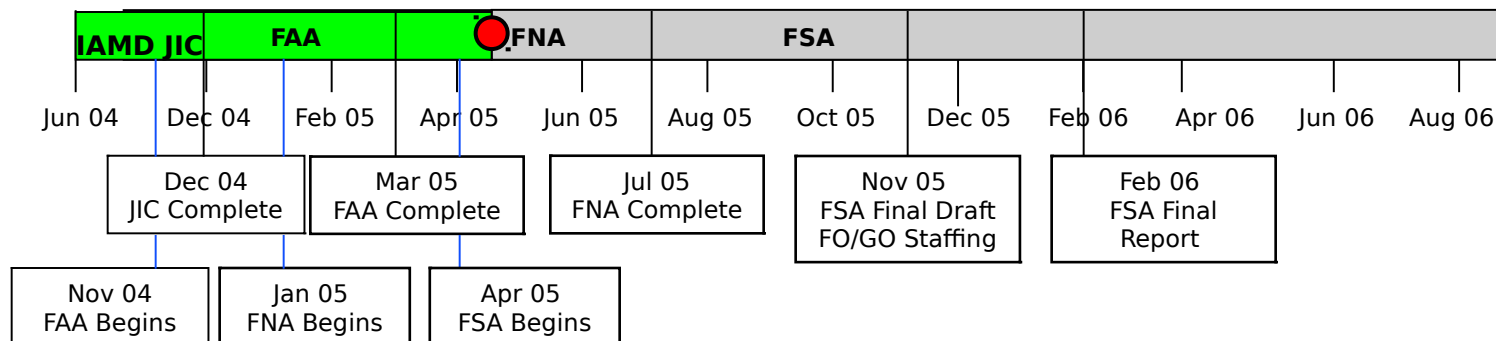
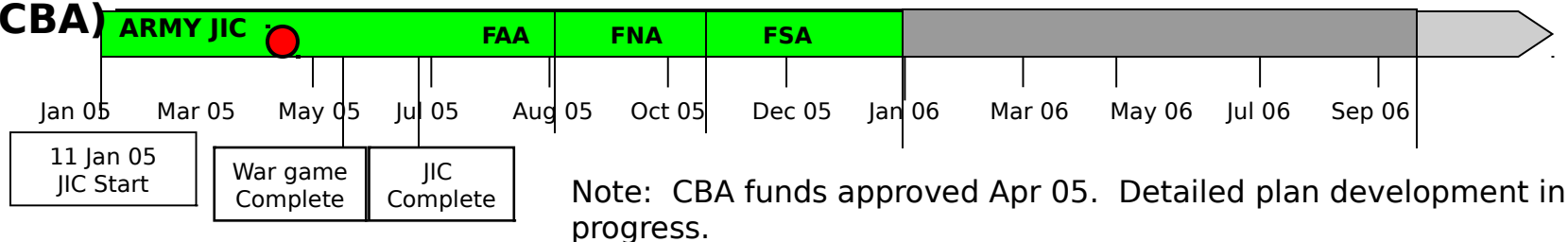
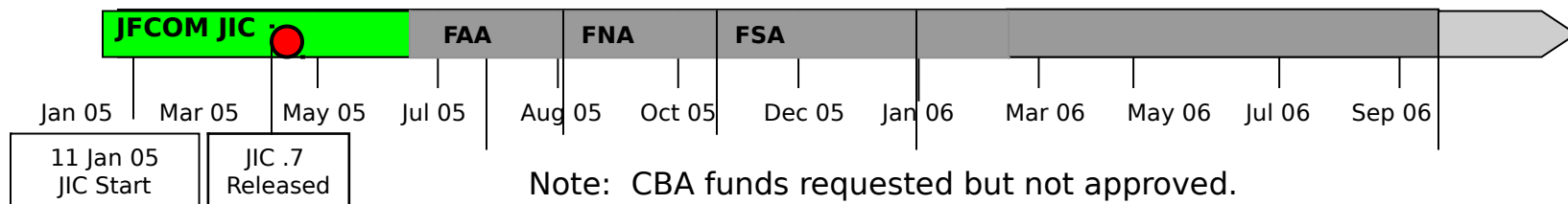


Joint Forcible Entry (JFEO CBA)



Global Strike CBA

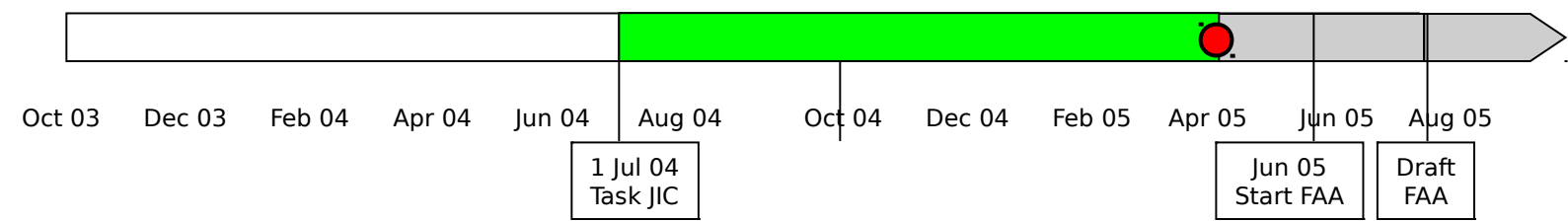


*CBA Timelines***Integrated Air and Missile Defense (IAMD CBA)****Joint Logistics(Distribution) (JL CBA)****Command and Control (C2 CBA)**

CBA Timelines



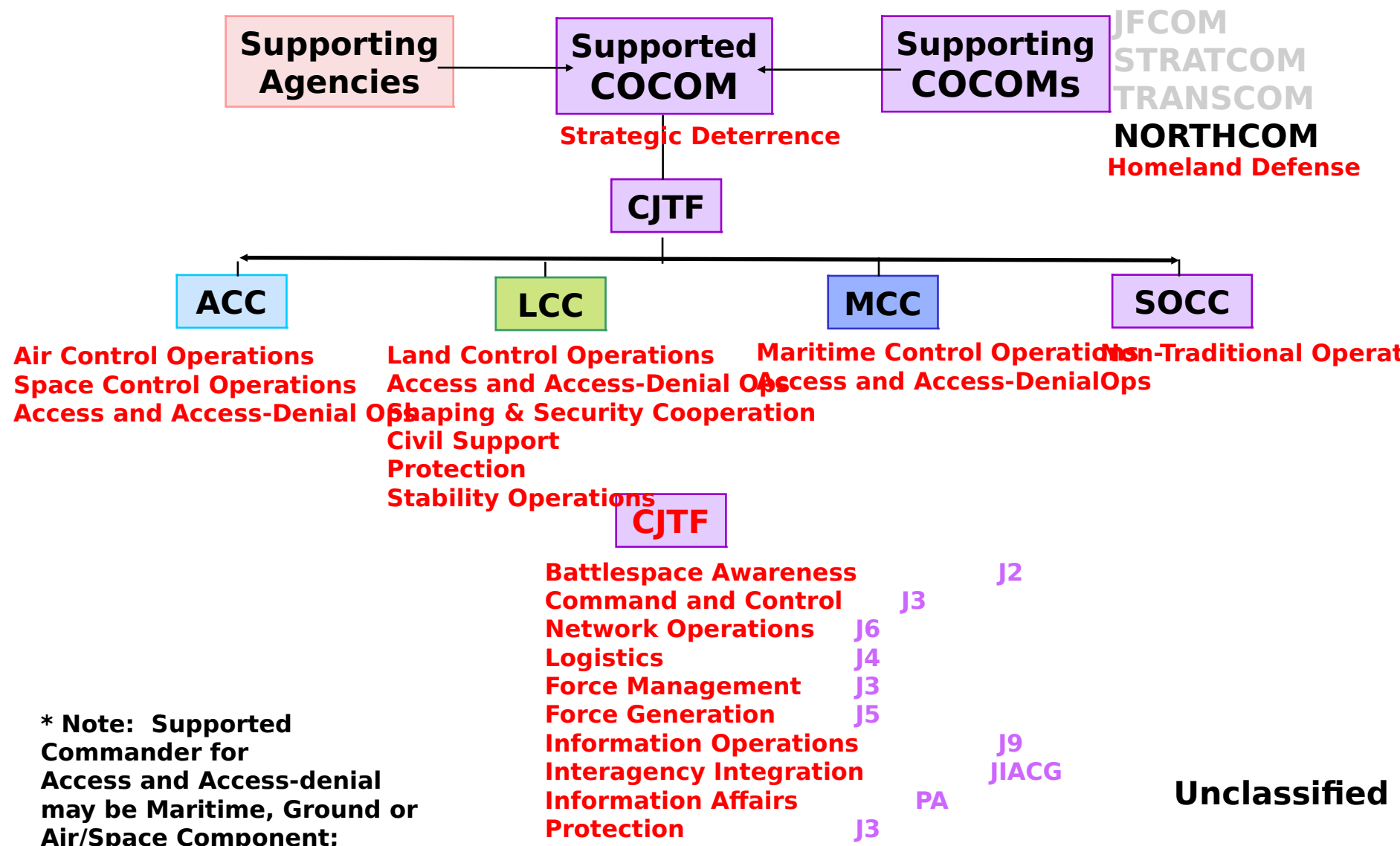
Seabasing CBA



J8 Missions

- **Assist the CJCS with advocating Combatant Commanders' priorities** §153 (a)(4)(A)
- **Assist the CJCS in developing alternative program recommendations** §153 (a)(4)(C)
- **Assist the CJCS in assessing military requirements for defense acquisition programs** §153 (a)(4)(D)
- **Assess/determine *joint capabilities*** §153 (a)(2)(C)
- **Prepare/assess COCOM consolidated IPL input** §153 (c)(1)
- **Conduct *studies, analysis, assessments for Joint Warfighting Transformation Considerations (warfighting impacts and risk) for the senior leadership***(§153 (a)(2)(C)); (§153 (a)(3)(C))
- **Evaluate *plans, programs, and strategies***
- **Joint Requirements Oversight Council (JROC) Secretary** (§153 (a)(4)(F))
 - **Chairman of the Joint Capabilities Board**
 - **Orchestrates Joint Staff support of capabilities development and oversees the Functional Capabilities Board (FCB) process.**
- **Continue to *assist in the evolution* the “Top Down Capabilities Based Process” (aka Aldridge Study, 31 Oct 03 SecDef memo) with OSD (P) and OSD PA&E**

Joint Capability Areas Mapped to the Tier1 Construct



* Note: Supported Commander for Access and Access-denial may be Maritime, Ground or Air/Space Component; Phase dependent